



# **Making Multilevel Public Management Work: Stories of Success and Failure from Europe and North America (Public Administration and Public Policy)**

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# Making Multilevel Public Management Work: Stories of Success and Failure from Europe and North America (Public Administration and Public Policy)

## Making Multilevel Public Management Work: Stories of Success and Failure from Europe and North America (Public Administration and Public Policy)

Public management increasingly takes place in multilevel settings, since most countries are decentralized to one degree or another and most problems transcend and cut across administrative and geographical borders. A collaboration of scholars in the Transnational Initiative on Governance Research and Education (TIGRE Net), **Making Multilevel Public Management Work: Stories of Success and Failure from Europe and North America** brings together two strands of literature—multilevel governance and public management—and draws conclusions on practices of public management in multilevel governance settings.

The book focuses on how to make multilevel public management work. Using an inductive logic, the editors study a particular case or a few selected cases, highlight lessons learned and implications, and identify trends and concerns. The book underscores factors essential to making multilevel public management work, namely coordination and collaboration, and new skills and leadership capacities. It discusses the pitfalls of creating networks instead of managing them and the importance of finding the right leadership skills, institutional design, and network management mechanisms to avoid deadlock and manage conflict effectively.

Multilevel public management creates multiple opportunities and their accompanying challenges. By bringing together case studies in Europe and North America, this book identifies conditions for success and those under which such governance arrangements fail. Demonstrating the insights gained by the cross-fertilization of ideas, the book has also been strengthened by the participation of researchers from various disciplines, including public management, political science and international relations, economics, as well as administrative law. The interdisciplinary nature of the scholarship provides a complete and compelling portrait of multilevel public management as practiced and studied on two continents. The book opens the debate on what is needed to make it work

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